



# YWAM SHIPS AOTEAROA

#### **ACCREDITATIONS**

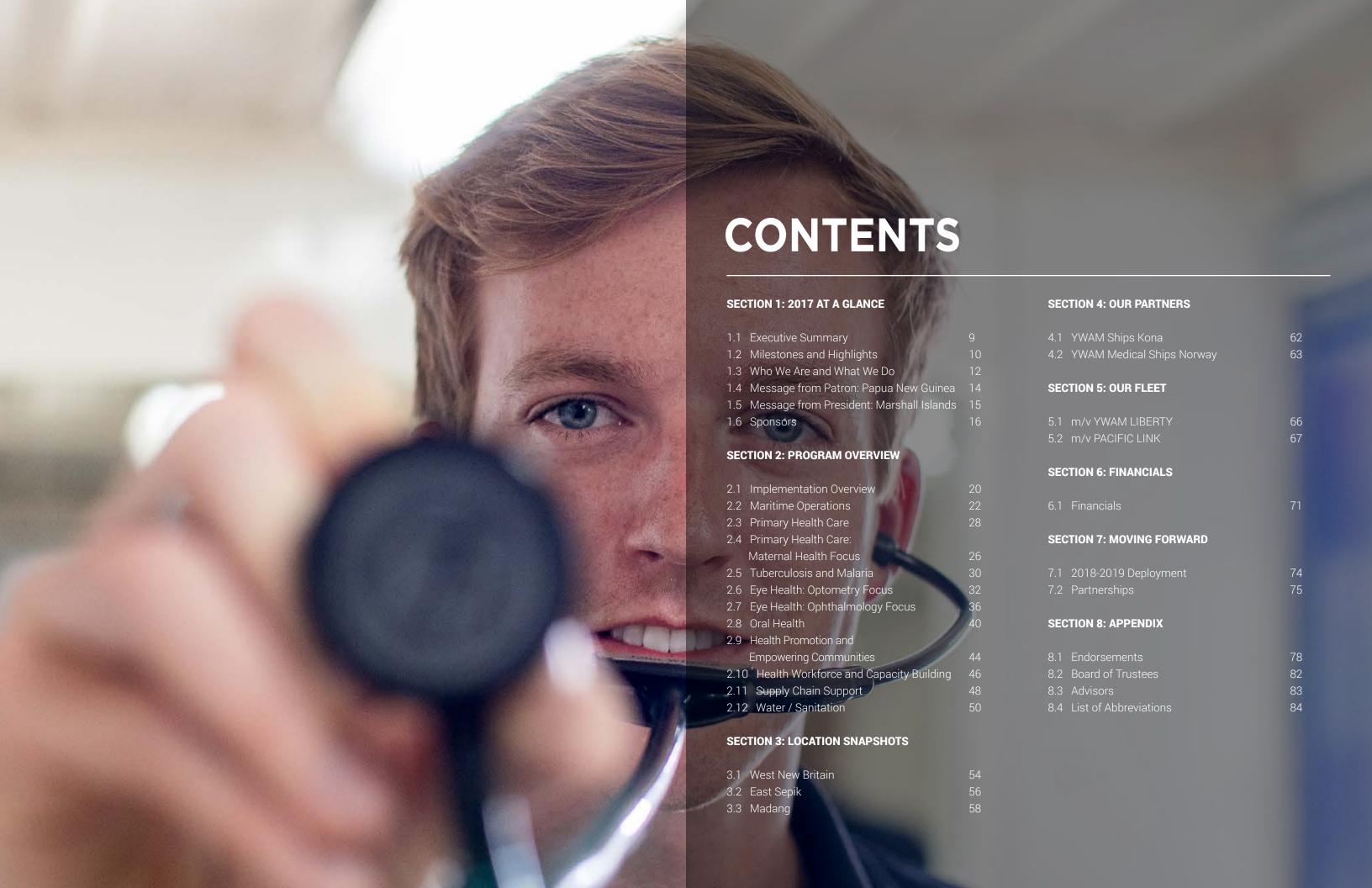
YWAM Medical Ships New Zealand (dba YWAM Ships Aotearoa) IMO #5976661 / Charity #CC54578 / Company #6160352 / NZBN #9429045841842 / IRD #123210433 is a nonprofit organization. No goods or services are provided in exchange for any financial donation. Its registered adress is P.O. Box 105273, Auckland City 1010, New Zealand.

### **TAX INFORMATION & FUNDRAISING**

Please note that per governmental guidelines all contributions to YWAM Ships Aotearoa are income tax deductible and made with the understanding that YWAM Ships Aotearoa has complete discretion and control over the use of all donated funds.

Feedback on this report and our operations can be sent to info@ywamships.co.nz or in writing to P.O. Box 105273, Auckland City 1010, New Zealand.

Version Date 10.05.2018



SECTION ONE

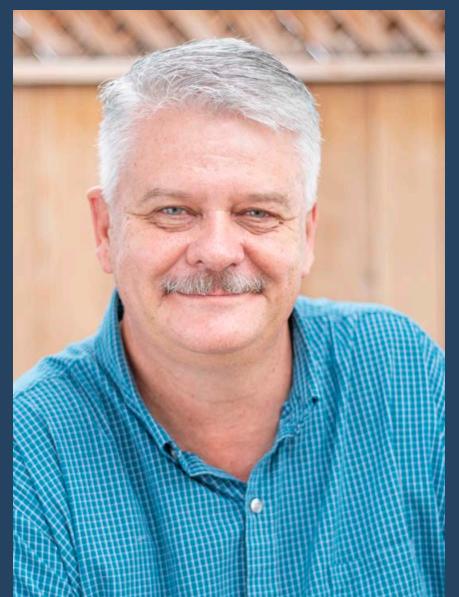
# 2017 AT A GLANCE





### 1.1 EXECUTIVE SUMMARY

YWAM Medical Ships New Zealand (dba YWAM Ships Aotearoa) was founded in 2016 and immediately took over an in-class science research icebreaker vessel that was called the m/v Astrolabe, since renamed the m/v YWAM LIBERTY.







2017 has been a very significant year for us at YWAM Ships Aotearoa. We opened up our base of operations in New Zealand and began partnering with both YWAM Ships Kona and Norway in order to serve Papua New Guinea (PNG) including the Autonomous Region of Bougainville. Most noteworthy was the incredible gift from P&O Maritime called the m/v ASTROLABE, a former ice-class science and research vessel from Tasmania. She was renamed the m/v YWAM LIBERTY as the Kiwis took her over.

For the first time, four medical ships are now deployed in PNG. Two of these four vessels are operated by New Zealand - the m/v PACIFIC LINK and m/v YWAM LIBERTY. Working collaboratively alongside us in PNG are the m/v YWAM PNG out of Townsville, Australia and the s/y RUACH out of Newcastle, Australia.

Youth With A Mission (YWAM), as a global movement has operated ships since 1978. YWAM now has over 2,000 locations globally including a university system called the University of the Nations, which teaches in 98 languages.

My wife Karen and I have worked in YWAM since 1983 when the first hospital ship, the M/V ANASTASIS, came to New Zealand. I can honestly say the years that lie ahead appear to be some of the most anticipated yet. A total of 26 vessels are now deployed by the many entities that make up our global movement.

YWAM Ships Aotearoa was set up to create support for and provide a pathway for New Zealanders to serve as volunteers on board our ships in a variety of positions. Marine, Medical and general volunteers. We open doors for average kiwis to serve in extraordinary ways at home and abroad. We hope everyone, at some time in their life, to have the opportunity to give back and serve those less fortunate than ourselves! I have served in over 75 countries now and find New Zealanders everywhere serving in some remarkable ways. We hope as you read this annual report you might consider joining us!

On the two vessels we are responsible for, we saw 368 people from New Zealand volunteer in 2017. YWAM Ships Aotearoa oversees the technical fleet support, manning, interfacing with government, fundraising, surveyors and arranging vessel details for the ports of call all around PNG.

Our newest vessel, the m/v YWAM LIBERTY is currently the only ship in the global YWAM fleet that can carry containers, so we are very excited to see what innovative solutions can be discovered in service to isolated islands around the world.

At the end of 2017, we saw over 72,000 medical and training services delivered completely free of charge from generous donors mainly from around New Zealand. I am deeply moved each time I see someone who has been blind for years regain their sight and is able to engage in a productive life again. What a privilege!

I recall Willie, who'd been without sight for the past eleven years, coming onboard our vessel anchored eighty-five miles up the Sepik River. He grew excited as his eye patch came off and he could see! He was keen to return home in his canoe to be re-introduced to family members he hadn't seen since their birth. Stories like Willie's happened 360 times in 2017 due to the skill of medical teams from around the world and across PNG.

We're also happy to report that we were able to serve 52 villages in the Momase and Islands Regions. The time and labour donated by our volunteers in 2017 are estimated to be just over \$7,500,000 (NZD).

The efforts of many go into this 2017 annual report. We wish to communicate our gratefulness for all of your kindness and support this year as we served. Wrapped around every service and activity you will read about, are the hearts of volunteers and financial supporters committed to conveying the love of the God who fills our lives and motivates our care for others. It is an honour to know and serve alongside every one of you.

Bret Contrib

Chairman

### 1.2 MILESTONES AND HIGHLIGHTS

#### **MARITIME & LAND-BASED OPERATIONS**

Many of the communities served by our ships lie in uncharted coastal waters. We had teams that worked on the ship and in villages ashore each day. We also executed advance work to confirm village interest in collaboration with ship personnel and to identify specifically suitable anchorages.

### A summary of 2017 milestones and highlights are as follows:

- Reached over 90% of the coastal and island regions of West New Britain with training and medical services.
- Achieved 26 surgeries in one day, the highest number to date supported by local PNG eye surgeons.
- Accomplished the highest number of outreaches to date supported by local PNG eye surgeons. Five out of the seven outreaches offered eye surgeries.
- Realized the highest number of Papua New Guinean volunteers to date with up to 30% of our ships' company from PNG.
- Sustained partnerships with New Britain Palm Oil Ltd and Hargy Palm Oils Ltd who sponsored outreaches into West New Britain.
- Saw the highest number of locals ministered to at Outpost Panama base, one of our outreach destinations doing work among the Ngobe Indians in and around the Bocas Del Torro region.
- Delivered Bibles and medical care to the outer islands through our team in the Marshall Islands on Ebeye Atoll.
   Locals reported that our crew was the first in decades to come and offer such services.



12,287 541 eye surgeries

### 1.3 WHO WE ARE & WHAT WE DO



### **Serving the Isolated**

#### **WHO WE ARE**

YWAM Ships Aotearoa exists to serve isolated islands and remote shoreline villages through health and healing services. Using ships to serve is not just a good option for these locations, it is the ONLY option. Islands without airports, and shorelines with no roads or bridge access, are limited to ships able to reach them and provide services.

A primary goal is to reach remote Pacifica islands without airports. It can take weeks to sail to remote islands across the vast ocean.

### **The Christian Magna Carta**

YWAM Ships Aotearoa affirms the Christian Magna Carta, which describes the following basic rights as implicit in the Gospel. Everyone on earth has the right to:

- Hear and understand the Gospel of Jesus Christ.
- Have a Bible available in their own language.
- Have a Christian fellowship available nearby, to be able to meet for fellowship regularly each week, and to have biblical teaching and worship with others in the Body of Christ.
- Have a Christian education available for their children.
- Have the necessities of life: food, water, clothing, shelter and healthcare.
- Lead a productive life with spiritual, mental, social, emotional and physical fulfillment.

#### WHAT WE DO

YWAM Ships Aotearoa is part of a movement of international volunteers who seek to serve the most difficult-to-access islands across the globe. YWAM has been using ships as a mobile outreach platform since 1978.

We can overcome isolation and lack of access using ships, while allowing local health workers and other volunteer personnel transport to many communities struggling to receive basic services. Both ship-based and land-based (usually deployed from the ship to reach further in-land) activities occur. Our ships bring medical aid, along with doctors, dentists and ophthalmologists on board. We provide primary health care, health promotion, preventive medicine and oral health, and correct reversible vision loss and cataract blindness.

The medical focus of the ship also gives us the opportunity to speak into the lives of those we serve. Through this connection, we provide translations of the Bible in their spoken language, encouragement in community development along with educational skillsets such as midwifery, navigation and safety principles, rainwater catchment and clean water technology training.



# 1.4 MESSAGE FROM PATRON: PAPUA NEW GUINEA

What a privilege, in my sixth year as PNG Patron, to be a part of the vast expansion that has once again taken place with YWAM Medical Ships in 2017. I am amazed at the rapid rate YWAM Medical Ships continues to expand and develop and 2017 was certainly no exception with the biggest year yet.

The continued expansion comes from a deep passion and a belief to see great change in our nations as we work together. This is evident from the many stories of lives that have been transformed.

Over the past seven years, YWAM Medical Ships has brought together thousands of volunteers from PNG and across the world to the most remote parts of PNG. At the end of 2017, we saw the m/v PACIFIC LINK deliver over 40,991 medical services while on deployment in PNG. We thank each one for their commitment, compassion,

and enthusiasm. I am committed more than ever to see YWAM Medical Ships not only continue its success but continue to expand year after year. The strong continued partnership from the National, Provincial and Local Level Governments is to be commended as we work together toward breaking down isolation to reach the rural majority; where essential health services are desperately lacking.

I would like to congratulate YWAM Medical Ships leaders, volunteers, and partners for their incredible sacrifice to see so many wonderful outcomes achieved in 2017.



RIGHT HONOURABLE
SIR RABBIE NAMALIU GCL, KCMG, CSM

Patron: Papua New Guinea

# 1.5 MESSAGE FROM PRESIDENT: MARSHALL ISLANDS



September 11, 2014

Julie McLaughlin YWAM Ships Kona

Dear Ms. McLaughlin,

It gives me great pleasure to extend my endorsement of YWAM Ships Kona, specifically the YWAM vessel s/y Hawai'i Aloha that visited several of our atolls earlier this year bringing invaluable humanitarian services and good-will to some of the most isolated communities of the Marshall Islands. I truly appreciate missions such as YWAM, who embrace the concept of "people helping people" and creatively identify ways to meet the practical needs of the communities.

Since its arrival in the Marshall Islands in April 2014, Hawai'i Aloha and its crew and volunteers have visited villages and churches on the atolls of Majuro, Ebeye, Kwajalein, Lib and Ujae. They provided a variety of health services ranging from vaccinations, to OBGYN, to primary health care, to optometry, to audiology. Professionals offered training and opportunities to improve existing skills, while volunteers assisted with numerous service projects throughout the communities. These efforts improved the lives of many citizens of the Republic.

We look forward to future visits from YWAM teams, building on the outcomes from their recent visit and exploring new areas for collaboration. I would like to extend my warmest invitation to visit our shores again soon.

Please accept the assurances of my highest consideration.

Sincerely.

hristopher J. Loeak

## 1.6 **SPONSORS**



































































SECTION TWO

# PROGRAM OVERVIEW





# 2.1 IMPLEMENTATION OVERVIEW

YWAM Ships Aotearoa had set the following milestones and targets for 2017.

MILESTONES	TARGETS	IMPLEMENTATION
Operating the m/v PACIFIC LINK 12 months of the year	Throughout 2017	<u>Achieved</u>
Taking possession of the m/v YWAM LIBERTY	March 23, 2017	Achieved
Reflagging and initial survey work	April 10, 2017	Achieved
Maiden deployment	June 3, 2017	<u>Achieved</u>
Getting this new ship through her in-class drydock	December 28, 2017	<u>Achieved</u>



### 2.2 MARITIME OPERATIONS

The year 2017 saw the m/v PACIFIC LINK in operation for nine outreaches in the Momase and Island regions.

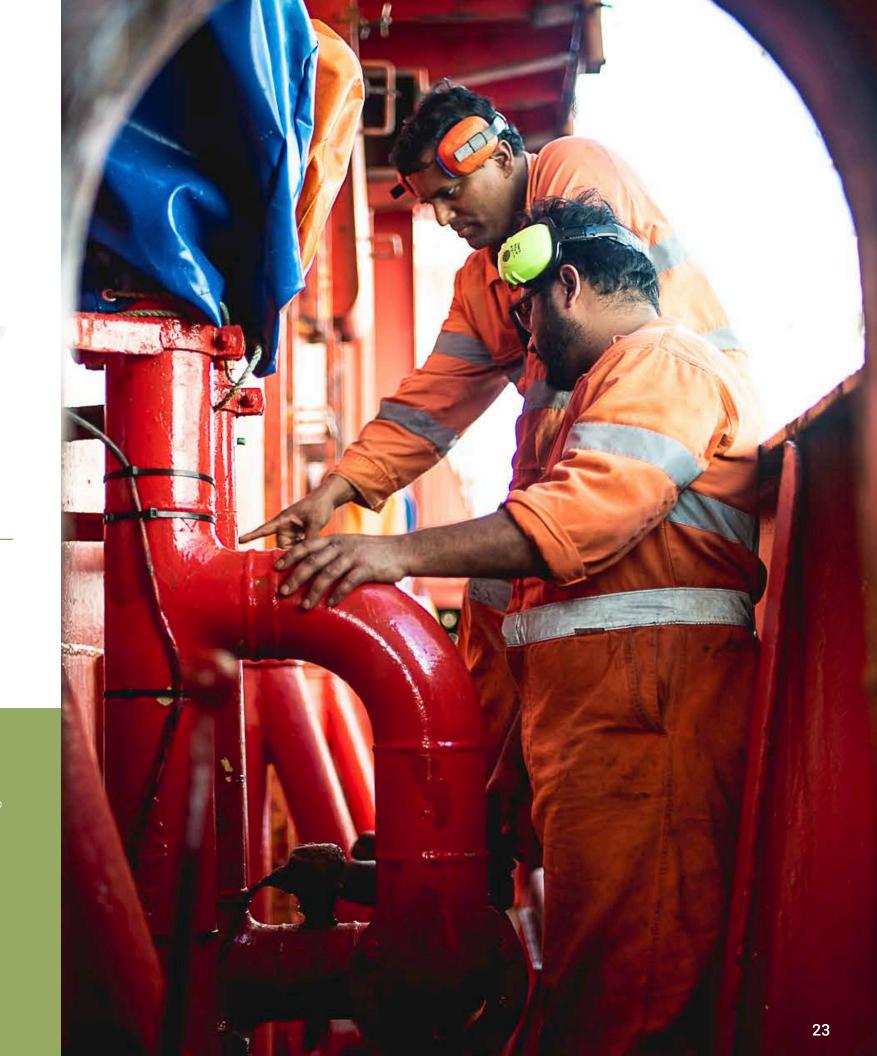
With an MOU signed from the Maritime College of Madang we were able to receive several cadets from the college throughout the year. Our officers and engineers conduct the training of these young men and women.

Up to 30% of our crew is from PNG. They serve in our deck, engineering, stewards, medical and general valunteer areas enhand.

Our multinational crew members, who primarily originate from the U.S.A., Canada, Australia, New Zealand, and Europe, enjoy the opportunity to teach and learn from the PNG crew.

### MILESTONES AND HIGHLIGHTS

- Onened a Fleet Support office in New Zealand
- Developed container concept for future deployment to isolated islands.
- Brought the m/v YWAM LIBERTY online for a pilo project next to the m/v PACIFIC LINK.
- Completion of m/v YWAM LIBERTY's five-year in-class surveys.
- Completed the m/v YWAM I IRERTY's first dry dock
- Received deck and engineering professionals from Norway.



## 2.3 PRIMARY HEALTH CARE

The backbone of field activities continues to support the National Health Plan Key Result Area 4 (Improve Child Survival) and KRA 5 (Improve Maternal Health).

SUMMARY STATISTICS 2016 & 2017

PRIMARY HEALTH CARE CONSULTATIONS

19,827

PRIMARY HEALTH CARE TREATMENTS

19,737

IMMUNIZATIONS ADMINISTERED

15,708

This is achieved through collaborative mobile clinics in areas where provincial and district health teams are currently not able to fully implement their planned quarterly Integrated Maternal-Child Health visits (also incorporating general healthcare needs as necessary).

# 2.4 PRIMARY HEALTH CARE MATERNAL HEALTH FOCUS

One of the areas where the PNG government has requested our help is with children's health.

**SUMMARY STATISTICS** 2016 & 2017

WELL CHILD CHECK IMMUNIZATION CONSULTATIONS

7,808

It's a pleasure for us to visit these extremely remote villages and engage with the mothers and grandmothers, where we are able to explain basics of children's healthcare along with serving the children by providing immunizations. One of the advantages we have with our vessels is that YWAM can reach across the sea to some of the most isolated and remote islands. Our crew is

also able to reach and serve isolated upriver populations. Providing immunizations for entire families is perhaps one of our greatest acts of kindness. Not long ago we reached the Island of Lib in Micronesia with one of our ships, where there had been no immunizations for over ten years.









WALIS ISLAND, Papua New Guinea — The ocean breeze stirred the palm trees as kids peeked out from behind huts watching the YWAM Ships Aotearoa team bring yellow ice chests and big blue plastic boxes to a clearing on the beach. A baby scale was hung from a tree, gloves were snapped on, syringes lined up in a neat row.

It was October on Walis Island when a team of two nurses and two Discipleship Training School students helped vaccinate almost 200 children in one day. The vaccinations provided protect children from diseases like Hepatitis B, tuberculosis, polio, whooping cough, and tetanus.

A few weeks before the m/v PACIFIC LINK left the Wewak Port, a woman contacted someone on board asking if a certain medicine could be obtained. Her four-year-old son had contracted tetanus from an infected cut and he'd never received a tetanus vaccination. The particular medicine used to treat tetanus was not on the ship at the time and the woman was advised to go immediately to the hospital for help. We were saddened to learn the child had passed away overnight because they were also unable to obtain the medicine at the hospital.

Tetanus is an entirely preventable disease to those who grow up in developed countries. Most people barely remember the shot that gave their immune systems the strength to fight off sickness. This is not the case in the remote villages and islands of PNG. Diseases like polio and tuberculosis that people in developed nations read about in history books run rampant among families and communities. Access to life-saving immunizations is often limited due to the village locations, medicine cost, and lack of health workers to administer vaccines. Babies die from preventable diseases and there's nothing their families and loved ones can do to prevent it. Because of

limited access to vaccines, children living in rural areas are twice as likely as those in the city "to die before their fifth year," according to a report on PNG prepared by David McLachlan-Karr, a U.N. resident coordinator. The report also states that nearly a third of children who die before reaching age five die "in the first month of life."

Our team on the m/v PACIFIC LINK is helping to change these stories of heartbreak and loss.

During an outreach on Walis Island, Danielle Lechner and Ellie Gallienne moved quickly and efficiently to administer shots as babies bawled in their mother's arms and elementary school age children tried to put on a brave face in front of their friends.

"Immunizations are something that are so expected and so easy to get in the U.S., yet it's so unavailable here. Being able to bring vaccines to this village and island is quite the honor," states volunteer Danielle Lechner.

The impact that these vaccinations have on children will carry on long after the tears have dried and the ship has sailed. Babies will have a better chance at life and students will be able to run and play freely, unaffected by illnesses that could rob them of their health, and even their lives. Thanks to the m/v PACIFIC LINK and the many volunteers living on board, the potential of unnecessary deaths on Walis Island, and in many other villages, is reduced.

VACCINATIONS IN REMOTE REGIONS

## 2.5 TUBERCULOSIS AND MALARIA

The nation of PNG continues to be affected by tuberculosis (TB) and malaria.

Medications are effective against these diseases.

Unfortunately, in many cases, the general population is unaware they have TB. School teachers with TB may end up infecting children in the classroom due to the disease's rapid infection rate. It's imperative testing and education is brought to those suffering from TB.

Our vessels serve in areas where they see numerous cases of TB daily. Currently, after a screening has been conducted and a patient has been diagnosed with TB, the crew connects the patient with a local health institution (if one is available). Yet, we need to battle this problem more effectively. A container is currently being designed for use on the m/v YWAM LIBERTY that holds a TB testing and X-ray unit. This new testing unit will enable us to diagnose and treat this illness on-site, improving the prognosis for many more people, their families and

SUMMARY STATISTICS 2016 & 2017

MALARIA TESTS & SUSPECTED TB

1,353



# 2.6 EYE HEALTH OPTOMETRY FOCUS

Imagine being either too near-sighted or farsighted to the point where you're unable to do normal, every-day tasks for yourself and your family. SUMMARY STATISTICS 2016 & 2017

OPTOMETRY AND OPTICAL CONSULTATIONS

14,331

GLASSES AND PROTECTIVE EYEWEAR DISTRIBUTED

11,521

Next, visualize receiving a pair of glasses with your correct prescription that makes it possible for you to go back to school, thread a needle, or read a book. For individuals suffering from poor eyesight, we are turning their dreams of seeing again into reality.

Poor vision robs most people of their quality of life. A free pair of glasses is perhaps one of the easiest and cheapest things to provide for someone with poor vision. In our society, many of us have more than one pair of glasses, with several pairs that are no longer useful sitting in drawers or being discarded.

Glasses collections by our friends in the Lion's Club and other social groups mean we can give this quality of life back to thousands of people a year.

Working alongside a trained optician, many of our young volunteers are eager to work in the optometry clinic and help out by pointing to charts hanging on a tree several feet away. It's a great way for the entire family to volunteer in the field. Many times, volunteers collect glasses from their community which they bring in an extra suitcase to use while they serve on board.









Sometimes serendipitous moments occur. Although the m/v PACIFIC LINK was scheduled to call into the Island of Bali, in the Province of West New Britain, rough seas diverted the ship to the coastal village of Sassavoru instead. This change in direction would prove to alter the life of one woman forever.

Agnes had traveled from a smaller village to Sassavoru when she heard one of the YWAM Medical Ships was in the area. Screened by the ship's eye surgeon on shore, the next Monday morning Agnes held tightly to the shoulders of her family as she was led up the stairs to the aft deck of the m/v PACIFIC LINK to await surgery.

Agnes had been completely blind for almost five years. She'd lost hope of ever seeing again. Where she lives, eye surgery is next to impossible to obtain and travel to the nearest hospital was out of the question due to a lack of money.

Agnes received surgery on her left eye. As she came out of the onboard surgical room, she was asked, "Mama, yu hamamas?" which translates, "Mama, are you happy?" With a big smile on her face, Agnes replied, "Yes!"

The next morning, Agnes, along with many of her family members, arrived in their canoe. She sat patiently as the medical team removed the eyepatch and cleaned her eye. The moment everyone was waiting for arrived. The eye surgeon said to her, "Mama, open!" Agnes opened her eyes. The smile we'd seen the day before changed from hope to one of complete and overwhelming joy.

Agnes looked at her family, whom she hadn't seen for almost five years, and began laughing and crying at the same time. She held the hand of the eye surgeon tightly and thanked him. She then lifted her hands up to the skies and praised God in her native tongue of Tok Pisin.

I wish you could have been there to see the dramatic change to Agnes' life, and all because of a thirty-minute surgery in the hands of skilled volunteers. This story repeats itself sometimes up to twenty-five times a day onboard our ships.

Our plan had changed unexpectedly, but for one beautiful lady from the Kove Coast, her life was drastically changed that day with her eyesight restored, and her dignity regained.



The on-shore optometry team identifies patients with cataracts and sends them to the ship, which is often at anchor close to their village.

**SUMMARY STATISTICS** 2016 & 2017

OPHTHALMIC CONSULTATIONS

599

OPHTHALMIC SURGERIES

541

Those who are blind are transported onboard by the use of a Zodiac—a lightweight inflatable boat.

An eye operation typically lasts thirty minutes. One scrul nurse, along with two circulating nurses, works with ophthalmic surgeons from both PNG and abroad in our onboard theater, conducting up to as many as twenty-fix eve surgeries a day.









KAR KAR ISLAND, Papua New Guinea — Ngeleda Wamm had a fulfilling career as a school teacher. He had fun interacting with children and helping them acquire valuable knowledge. "Education," he said, "is the most important thing we can leave with the next generation." Yet almost ten years ago, Ngeleda decided he was no longer up to that task.

After thirty-five years working at Kosmas Primary School on Kar Kar Island, Ngeleda's eyesight began failing in 2007. He lost his vision entirely in the left eye and could barely see through the right eye due to a cataract, a condition in which the eye lens becomes clouded. He recalls the great sadness he felt on the day he had to tell his students he was retiring.

"I told them I had to leave because I was too old to see things properly," he said.

At sixty-nine years old, Ngeleda didn't think anything medically could be done to improve his eyesight. During one trip to Port Moresby in the intervening years, he'd paid 800 kina (\$250 USD) for a specialty pair of glasses.

"That helped a bit, but not much," he said.

Ngeleda never considered surgery as an option—and with good reason. Cataract surgery is almost unheard of in

rural PNG. There are only five ophthalmologists serving almost eight million people.

When YWAM Ships Aotearoa volunteers sailed to Kar Kar Island in February aboard the m/v PACIFIC LINK, Ngeleda was informed vision restoration was possible. They told him that they would return to the island in the spring with a volunteer ophthalmologist. That goal became a reality in April when the ship returned, along with an optometry team that included the eye surgeon — Dr. Sunu Dulal, who is originally from Nepal.

Ngeleda had an operation on his left eye during the first day of surgeries. He returned the following week to have the cataract removed from the right eye.

Ngeleda said his eyesight has improved dramatically. "This is great; to me, this is a miracle," he said. "It's far beyond what I was expecting."

### 2.8 ORAL HEALTH

Perhaps one of the more confronting statistics in PNG is that there's only one dentist for every 100,000 people. \*

Imagine the agony of suffering through an abscessed tooth, to the point when you would take it upon yourself to break your tooth off in order to relieve the pressure and pain. Islanders who have taken this severe step are a familiar sight to volunteers when individuals first visit our dental clinic

Oral health plays such an important role in the overall health of an individual. Teaching children how to brush their teeth, the importance of brushing, and why they

will compromise their oral health by chewing betel nut, is a big part of our work in the field. Extractions are more common than restorations, although as we do several repeat visits to a location, that statistic is changing. Repairing smiles and whitening teeth from the red stain of betel nut and speaking about gum disease to patients is a regular topic of conversation.

\*According to the World Health Organization

SUMMARY STATISTICS 2016 & 2017

DENTAL CONSULTATIONS

2,560

**DENTAL EXTRACTIONS** 

2,668

DENTAL RESTORATIONS & OTHER DENTAL TREATMENTS





# 2.9 HEALTH PROMOTION AND EMPOWERING COMMUNITIES

Education in the areas of health and well-being is a vital part of our program.

SUMMARY STATISTICS 2016 & 2017

ATTENDEES AT HEALTH PROMOTION SESSIONS

12,524

Knowledge is the key to preventative care. While people wait to see a doctor or dentist, we provide instruction on the concept of germs, why it's important to use soap when cleaning your hands, even how to minimize the mosquito population to stay healthy. Health topics include nutrition, joint care/musculoskeletal health, oral health, HIV/AIDS, tuberculosis, malaria, and immunization/child health. Topics that affect wellness include "Lukautim Pikinini" (child welfare), safe pregnanciand birth, gender-based violence and safe communities, and water/hygiene and sanitation.



## 2.10 HEALTH WORKFORCE AND CAPACITY BUILDING

#### CHAMPIONING

#### PAPUA NEW GUINEANS

Workforce strengthening and motivating national workers to see themselves in the picture of sustainable development is at the heart of all our activities. Working side by side with professional colleagues from around the world is an incredible opportunity for the PNG healthcare workers who join with our teams. In a mentored setting, young people who have yet to engage in further training can find their place making a positive contribution to their nation. Such practical engagement with the living reality of the rural majority is crucial to motivating the next generation to walk the bold journey toward Papua New Guinea's Vision 2050. *Learn more at www.scribd.com/document/50353732/PNG-Vision-2050* 

### HEALTH FACILITY SUPPORT AND ADDITIONAL SERVICES

delivery of essential supplies and practical assistance to activities. The aim is to help strengthen basic service delivery and bridge a critical gap while provincial systems are being established. In addition, the onboard ophthalmology and dental clinics provide rural people access to services currently limited to a few major centers, far from their reach.



# 2.11 SUPPLY CHAIN SUPPORT

When deploying vessels for twelve months of the year far from home base, it is important that we supply the vessels with necessary provisions and supplies.

Medical supplies and equipment are sought and acquired, placed safely in shipping containers and sent to our vessels at various locations. It takes significant organization and logistics to ensure the timeline as it can take months to cross the ocean and ensure landing at the precise time when the ship is needing more provisions.

Local health authorities provide pharmaceuticals that are preferred by the host nation, so that their medical population uses the same kinds of antibiotics they ar used to prescribing. In the provinces we visit, there are typically area medical warehouses overseen by the ministry of health that are willing and able to supply portions of our needs, while other equipment and supplies arrive via container.



## 2.12 WATER / SANITATION

An unhealthy family is an unproductive family. Clean water is a key health element for the entire family.

outcome so that they are not ill and unable to attend work or school. Clean water also impacts the economic ability of the community at large

plastic water filter delivers a powerful punch to the overall health of isolated islands.

According to the United Nations, eighty percent of the world's diseases are waterborne. Water filters, such as

Locals provide a bucket, and YWAM provides the tool for cutting a small hole to insert in the filter. Simple, small gifts like this can change an entire family's healt 2016 & 2017

**SUMMARY STATISTICS** 

WATER FILTERS INSTALLED OR PROVIDED

554

PEOPLE SERVED WITH WATER FILTERS

4,912



SECTION THREE

# LOCATION SNAPSHOTS





SUMMARY STATISTICS

PRIMARY HEALTH CARE SERVICES

8,254

DENTAL SERVICES

1,309

ATTENDEES AT HEALTH PROMOTION SESSIONS

3,019

HEALTHY CHILD AND DISEASE TREATMENTS

5,865

**OPTOMETRY SERVICES** 

4,861

**OPHTHALMIC SERVICES** 

458

LIPOMA & OTHER MINOR SURGERIES

5

# 3.1 WEST NEW BRITAIN

More than 23,500 services were provided over the course of six outreach cycles in the province of West New Britain during 2017. Services like vaccinations, eye surgeries, and community engagement were among those supplied to the communities. YWAM Ships Aotearoa's latest cycle of medical clinics serving the islands of West New Britain has ended. The outreach to West New Britain was a historical time for our organization as, our newest ship, the m/v YWAM LIBERTY, worked alongside the m/v PACIFIC LINK for the first time. The Papua New Guinean province of West New Britain received over 19,000 services delivered to some of the most remote locations in the area.

Dr. Theresa Lei, the clinical outreach coordinator for the West New Britain province, stated, "I started working in the WNB province in October of last year and I remember sitting there thinking, 'I've got all these places I need to go, all these people I need to see, and I don't have any resources and I don't have any money.""

However, in March, Lei was contacted by our team and told that our vessels would be coming to her province. The outreach began in April and many people were impacted. "Over 10,000 people who came through the clinics would most likely not have been reached without our ships. We've managed to organize immunization programs, TB screenings, and specialty services like dental clinics, and even eye surgeries onboard the ships."

### STORIES FROM THE FIELD

# MEDICAL TEAM SAVES MOTHER AND CHILD

VITU, Papua New Guinea — We had just arrived in the bay off the island of Vitu, PNG, where we were going to be based for the following week. On board with us were several people from the West New Britain Provincial Health Authority. We had been working closely together during these outreaches in West New Britain.

Just after midnight, Helen (a local health worker, experienced midwife and maternal health nurse) and I were awoken to the news of a woman in labor on the other side of the island. Labor was not progressing properly, and mother and child were in distress.

Helen, I, and two other nurses got into a banana boat and traveled upriver forty-five minutes to the health center where the pregnant mother, Jacinta, was experiencing an obstructive labor. Due to the child's size, Jacinta had been in labor for two days and the birth was not progressing in any way. Jacinta and the baby were in grave danger.

Helen did everything she could to assist in delivering the baby. She got the mom up and moving. She tried a vacuum delivery to try to pull the baby out since the heart rate had increased, indicating fetal distress. Nothing worked and the baby wasn't shifting to the correct delivery position.

Helen stopped the delivery attempt along with any labor advancement to reduce the risk of the uterus rupturing which would have been fatal for the baby and mother. Realization hit us. The baby would have to be delivered by cesarean. Unfortunately, we were a six-hour boat ride from Kimbe General Hospital where the cesarean could be performed. We needed a helicopter to transport Jacinta to the hospital.

It was now four in the morning. We had to wait until daybreak, so the helicopter could land safely. While we waited, we prayed and monitored Jacinta who was in a great deal of pain and her vital signs were failing.

Thankfully the helicopter arrived and airlifted Jacinta to Kimbe. At this point we didn't believe the baby would survive. The baby had undergone severe distress and without an ultrasound machine and fetal doppler monitor, it was nearly impossible to know the baby's condition.

Helen called ahead to the hospital to ensure the team was prepared to deliver the baby when Jacinta arrived. The baby was born alive and amazingly, both mother and child were fine after undergoing the life-threatening experience. Without an experienced midwife on board, and the many prayers from the crew and volunteers, I doubt if either of them would have survived.

55

**SUMMARY STATISTICS** 2016 & 2017

PRIMARY HEALTH CARE SERVICES

12,990

**DENTAL SERVICES** 

1,799

ATTENDEES AT HEALTH PROMOTION SESSIONS

3,473

HEALTHY CHILD AND DISEASE TREATMENTS

9,780

**OPTOMETRY SERVICES** 

10,220

**OPHTHALMIC SERVICES** 

492

LIPOMA & OTHER MINOR SURGERIES

26

# **EAST SEPIK**

While in the East Sepik province (visiting islands off its coastline eighty-five miles up the Sepik River), the m/v PACIFIC LINK delivered a total of 41,769 medical services to rural residents. That amount correlates to 4,057,751 PNG kina of economic impact to the province. The cash donation made by the East Sepik governor's office of 500,000 kina made for an eight to one ratio of return on their investment with YWAM Ships Aotearoa. This is one of the most compelling reasons why governments are eager to enter into public/private partnerships (PPP). It leverages so much activity in regions where the aid is needed most.

Until PNG can build enough roads, bridges, and airports to service their rural majority, NGOs like YWAM Ships Aotearoa remain a favorable partner



from the center of East Sepik Province to the coastal city of Wewak where she could go to a hospital and have her tooth removed. It would be no simple expedition as it takes at least two days to get to Wewak, see a dentist,

and return home. Julie must make the trip via a public motor vehicle, which requires overnight stops during which time passengers sleep on the bus.

To afford the trip, Julie has to sell off all of her small taro

crop. Her son, Roger, who works as a hotel security guard in Madang, helped her pay for the dental procedure.

To date, YWAM Ships Aotearoa volunteers serving aboard the m/v PACIFIC LINK have extracted 1,218 teeth and supplied 268 restorations with local healthcare workers in PNG. Many more like Julie await. We hope to deploy the m/v PACIFIC LINK to East Sepik Province this fall to alleviate difficulty eating and pain for those suffering from dental issues like Julia.

SUMMARY STATISTICS

PRIMARY HEALTH CARE SERVICES

18,922

**DENTAL SERVICES** 

2,688

ATTENDEES AT HEALTH PROMOTION SESSIONS

6,009

HEALTHY CHILD AND DISEASE
TREATMENTS

9,204

**OPTOMETRY SERVICES** 

10,771

**OPHTHALMIC SERVICES** 

190

LIPOMA & OTHER MINOR SURGERIES

26

### 3.3 MADANG

Since early 2017, we have conducted six different outreach cycles to the Madang District of PNG.

Secured alongside the Port of Madang, the m/v PACIFIC LINK has benefited from a secure dock to call home. From that location we can provision our vessel to reach the outlying islands. We also send teams of medical professional volunteers and YWAM Ships Aotearoa volunteers from around the world to the smaller villages within driving distance from the city of Madang who may not have easy access to health care services. It's been an amazing experience working alongside the Provincial Health Authority as well as local community and church leaders to identify people's needs in these remote areas. This partnership enables us to supply the necessary health and education services.

We have been invited to work within villages, schools, prisons, churches, homes, health centers, and remote aid stations.

### STORIES FROM THE FIELD

### RESTORING NANCY'S SMILE







**BEFORE** 

**AFTER** 

MADANG, Papua New Guinea — Nancy waited anxiously on the rear deck of the m/v PACIFIC LINK for her opportunity to be examined by a dentist. This opportunity was a rare chance for free dental care and, perhaps, to have her smile restored. Even though Nancy was doubtful, she decided she didn't have anything to lose.

Missing a front tooth and with other teeth decaying, Nancy was keenly aware of her appearance. Her selfesteem undermined continuously by her condition, she hoped something could be done to restore her teeth.

After waiting in line for four hours, Nancy finally reached the examination chair. Yet she didn't comprehend the implications when a U.S. dentist volunteering with YWAM Ships Aotearoa explained that improvement was possible. The dentist, Joan Fox, was aware of a technique that could provide significant cosmetic enhancement to Nancy's teeth.

Fox extracted some of Nancy's bad teeth. Then, she made a dental splint for Nancy by acquiring a fishing line from m/v PACIFIC LINK engineers. Fox bonded the front teeth together and molded portions of the line over the

extraction sites. Then, she used a curing light to harden the soft composite teeth and polished them. When the procedure was complete, the composite teeth looked completely natural to the naked eye.

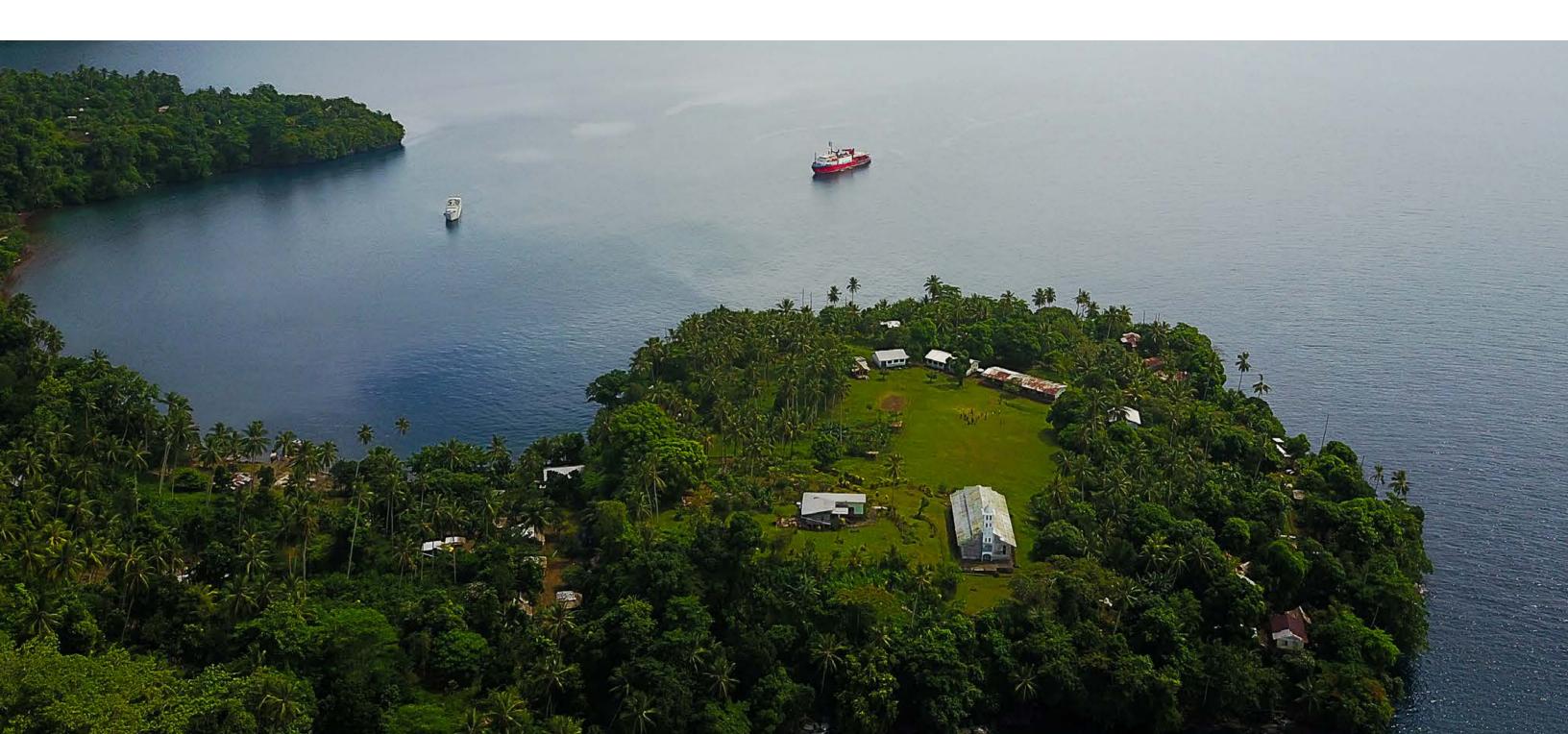
Nancy still wasn't aware of what had been done for her until she looked in a mirror. When she saw her smile had been restored, she was overjoyed and in disbelief. Nancy can now smile without being self-conscious and can eat most foods.

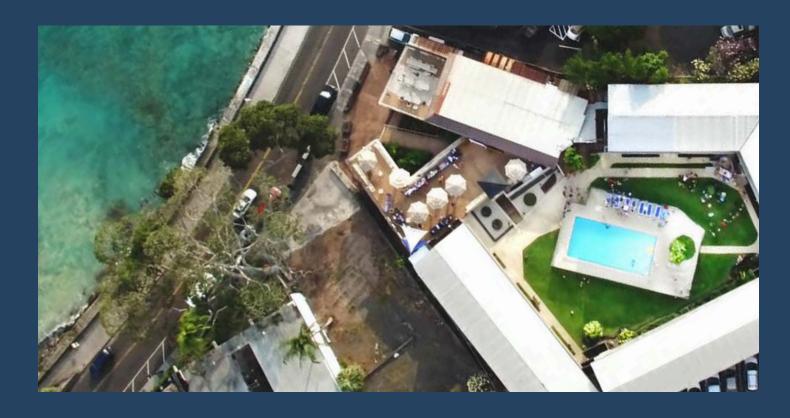
As Nancy exited the clinic, the dental assistants who participated in the procedure couldn't stop telling her how beautiful she looked. Fox had done similar procedures on other patients, but Nancy's was the most significant transformation.

SECTION FOUR

# OUR PARTNERS









### 4.1 YWAM SHIPS KONA

YWAM Ships Kona is led by Brett and Karen Curtis, who began their shipping career in 1983 when YWAM's first hospital ship, the 12,000-ton m/v ANASTASIS, called into their home port of Tauranga, New Zealand.

The YWAM Ships Kona training and logistics center, known as Port YWAM, was a former hotel nestled right in downtown Kailua-Kona, Hawaii. Port YWAM sits across from the pier where the first missionaries arrived in Hawaii in 1820, and where in the latter 1800s, five different missionary ships known as Morning Star I through Morning Star V were sent out from Kona to serve

in Pacifica. It is a historic legacy that continues today with a new generation of seafarers committed to fulfilling the great tradition of Hawaii serving the islands of the Pacific. This campus is their primary training and field support facility. They are also just one mile from the University of the Nations Kona campus, their "twin" in ministry.



# 4.2 YWAM MEDICAL SHIPS NORWAY



Jarle Hofstad and Bjarte Tonheim are Co-Managing Directors for YWAM Medical Ships Norway. Their office is situated at Skjaergardsveien 20, 4625 Flekkeroy, Norway.

As with any good global charity so much is gained when you have strong and reliable partners helping 24/7, even though the "field" for all the activities are many times zones away. From the very beginning, YWAM Ships Aotearoa and YWAM Medical Ships Norway, YWAM Ships Kona - USA have joined together for one simple goal - to serve PNG and do so with excellence.

Our partnership is like family, it is committed and strong. We lean on each other, are regularly sending volunteers, parts, supplies, funds and recently two fully equipped dental surgeries and a woodshop container to add to the ship's growing number of innovative tools specifically designed for the work in PNG.

We would encourage other YWAM centers to join in with our efforts as there is much to do! When you witness first hand the outcomes of a collaborative effort the results are amazing. We are proud of our partnership with the medical ship the m/v YWAM LIBERTY and look forward to all that will be accomplished in the years to come.

SECTION FIVE

# **OUR FLEET**







### Increasing education and development program capacity.

The m/v YWAM LIBERTY exponentially increases YWAM Ships Aotearoa's programming impact (both geographically and in volume), helping to support basic service delivery, build capacity and address some of PNG's most critical health concerns. The ship can deliver containers to isolated islands with pre-packaged educational classrooms and skill-based training tools.

### SHIP PARTICULARS

NAME: m/v YWAM LIBERTY
HOME PORT: Avatiu - Cook Islands
LENGTH: 65 meters (214 ft)
BEAM: 12.8 meters
DRAFT: 5.35 meters
GROSS TONNAGE: 1,753
IMO#: 8418198
BUILD DATE: January 1986
CLASS: Cook Islands registered "Special Purpose"



# 5.2 m/v PACIFIC LINK

PNG's inhospitable terrain, extensive waterways, infrastructure challenges, and the extreme remoteness of many communities all pose a significant challenge to effective health service delivery.

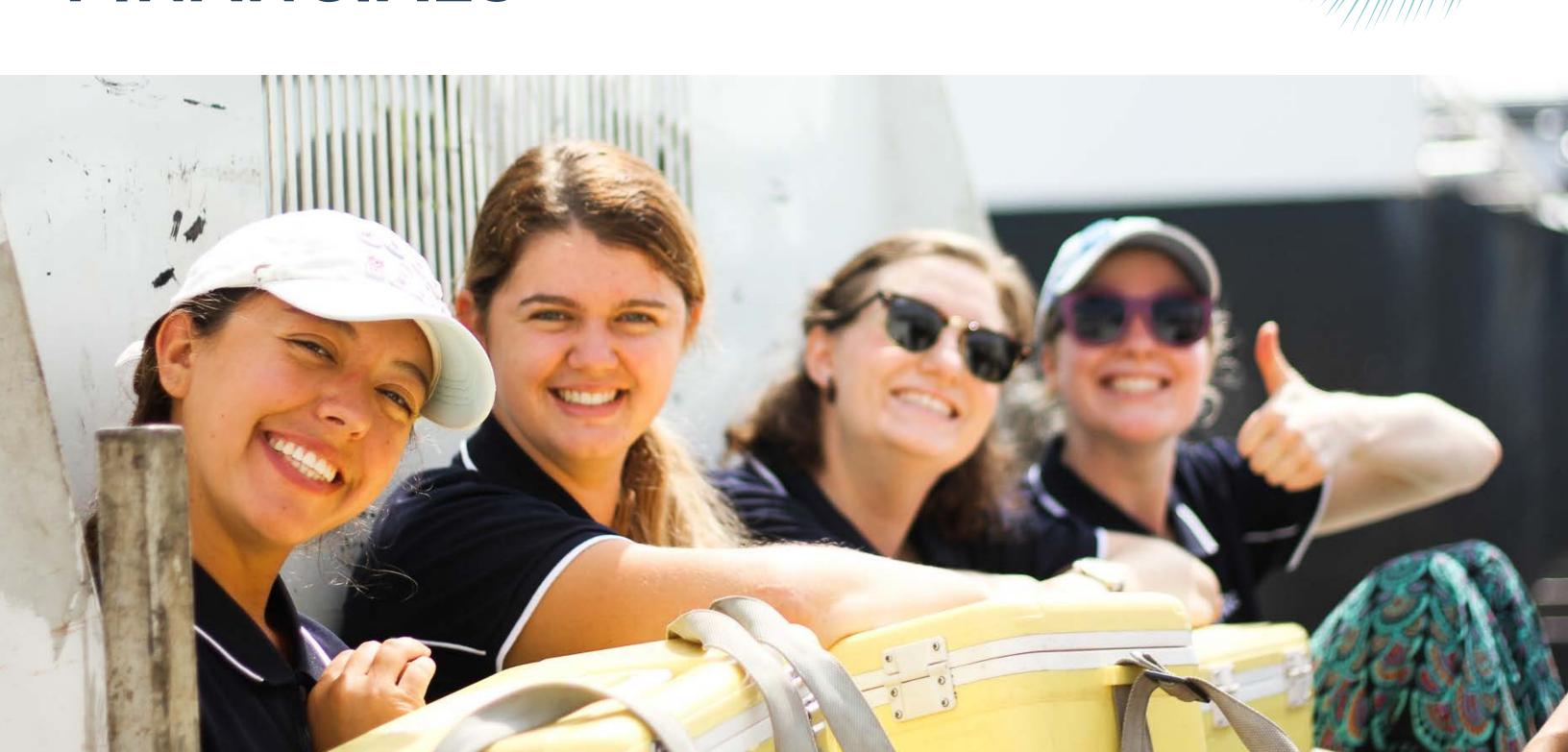
The m/v PACIFIC LINK overcomes isolation by traveling to remote locations and deploying multiple teams. These teams travel out further again and engage with even more isolated villages. Other teams trek inland from coastal landing sites. The m/v PACIFIC LINK itself performs a logistical support role and houses specialized facilities.

#### SHIP PARTICULARS

NAME: m/v PACIFIC LINK
HOME PORT: Avatiu - Cook Islands
LENGTH: 36.89 meters
BEAM: 7.30 meters
DRAFT: 3.35 meters
GROSS/NET TONNAGE: 282/135
COOK ISLAND REGISTRATION: 1432
BUILD DATE: 1979
CLASS: Cook Islands registered "Special Purpose"

SECTION SIX

# FINANCIALS





# 6.1 FINANCIALS

### **Consolidated 2017 Income Statement**

These financials are a consolidated overview of YWAM Ships Aotearoa, YWAM Ships Kona, YWAM Ships Panama, Nakunau LTD. and YWAM Liberty Ship PNG LTD. For a copy of YWAM Ships Aotearoa's audited financials please contact info@ywamships.co.nz

	NZD (1.4352)	PGK (3.2050)
INCOME		
Volunteers - Gifts in Kind*	2,508,961.61	5,602,858.12
Unrestricted Revenue	7,273,517.85	16,242,770.84
Ancillary Income	9,782.70	21,846.11
General Base Revenue	499,025.54	1,114,393.02
Mission Support	34,284.67	76,562.42
Non Operating	4,018.56	8,974.00
Outreaches	1,044,760.13	2,333,093.79
Restricted Donations	767,731.85	1,714,451.36
School Income	94,592.32	211,237.74
Training Programs	740,680.18	1,654,041.24
Total Income	12,977,355.42	28,980,228.63
OPERATING EXPENSES		
Kona	3,292,545.75	7,352,709.82
New Zealand	140,401.30	313,535.50
Panama	90,471.18	202,034.64
Papua New Guinea	2,107,622.09	4,706,611.47
Asset Boards	237,592.91	530,577.81
Intercompany Eliminations	-301,488.14	-673,264.70
Total Expenses	5,567,145.08	12,432,204.55
NET INCOME	7,410,210.35	16,548,024.08
Less Depreciation Factor	-342,246.26	-764,283.21
Less Gifts of Labor	2,508,961.61	5,602,858.12
Less Gifts in Kind	5,216,952.00	11,650,175.00
NET CASH	26,542.99	59,274.17

71

SECTION SEVEN

# MOVING FORWARD







### 7.1 2018-2019 DEPLOYMENT

### Proposed service delivery strategy for our new flagship.

### **KEY FEATURES**

- · Extended range.
- · Capacity to operate worldwide.
- Capacity to deliver innovative tools pre-packaged inside containers to isolated islands.
- Containers delivered by landing craft enables delivery to locations without dock facilities.
- Volunteer personnel drawn from PNG and internationally have the integrity, passion and skills to build true partnerships with remote, rural communities.
- Eleven months a year online program delivery enables good support to patrol services, supply chain management, capacity building initiatives and strengthened partnerships with local health providers, educational and community leaders.



Mark & Kirsten Palm

# 7.2 PARTNERSHIPS

YWAM Ships Aotearoa and Samaritan Aviation Partnership: Samaritan Aviation have forged a partnership to deliver muchneeded health services to remote parts of the Sepik River.

The m/v PACIFIC LINK anchored off Mabuk Village while two Samaritan Aviation Float planes landed on the river. A specialized team of health professionals were transported out to another location on Murik Lakes. Through our partnership with Samaritan Aviation, we were able to screen and transport eye patients back to the ship for cataract surgery. People from over five villages were able to receive services because of these organizations working together.

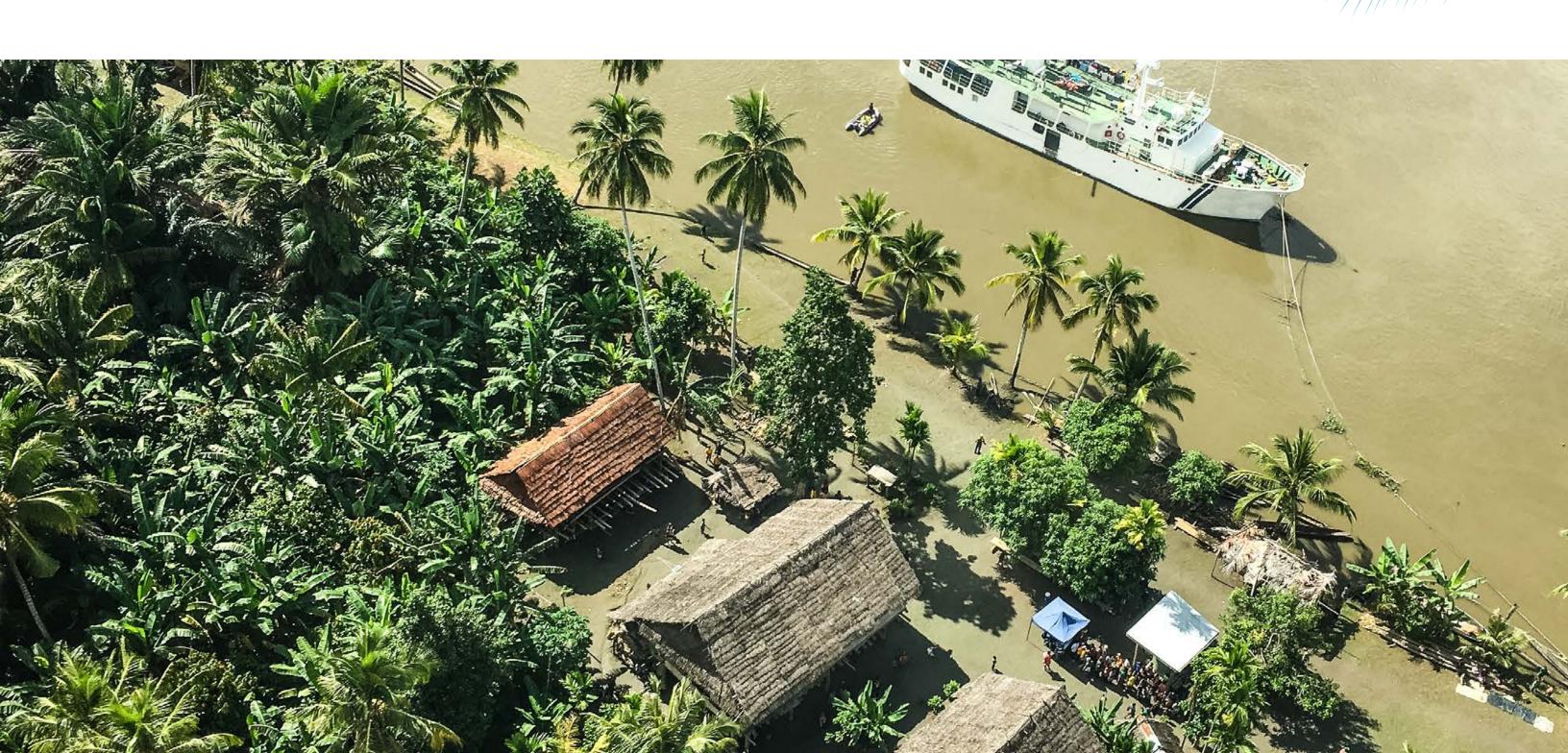
While a busy day for volunteers, the only problem encountered was running out of vaccines. Murik Lakes had not received these services for many years. A quick five-minute flight back to the ship to restock vaccines and immunizations continued without a hitch. We had one special surprise patient on board, Rosa (Somare)

Komanb. We knew that Murik Lakes held a special place in the heart of Grand Chief Sir Michael Somare, the first Prime Minister of the nation, but we had no idea that we would have the privilege of operating on his sister's eye. She came on board the m/v PACIFIC LINK for a cataract surgery. She was one of six ladies we helped who received the gift of sight. What a special way for YWAM Ships Aotearoa to say 'thank you' to the governor who invited us into the province.

We would also like to thank Mark and Kirsten Palm of Samaritan Aviation for their great teamwork.

SECTION EIGHT

# APPENDIX



IN THE SAME OF THE

# **ENDORSEMENTS**



I have had the great pleasure of working with Youth With a Mission (YWAM) for many years. As a businessman and former Hawaii State Senator. I can truly appreciate all the work and especially the positive impact YWAM has on the Big Island and the world. I know the organization to be Pono and with Aloha in all its local endeavors, and it has been a valued member of the Kailua-Kona community since 1978.

YWAM operates relief and development programs in over 100 countries and has medical and training ships delivering over 130,000 services a year to families living among some of the most isolated islands of the Pacific. YWAM's volunteers pursue the noble goal of easing suffering and providing hope for those affected by poverty, disease or injustice.

Here on the Big Island of Hawaii, there are 150-200 YWAM volunteers and staff serving at local projects. They are cleaning up parks, driving vans for the Salvation Army, and helping to feed the homeless. Each year, YWAM contributes over 30,000 volunteer-hours to serving the greater Kona area.

Nearly every public school in the Kona area has YWAM volunteers each week in some capacity. Over the years, this has included tutoring at Kealakehe High and Konawaena High, hosting family dinners at Kahakai with English lessons for parents and children, and assisting in special education classrooms at Kahakai

YWAM's recent contributions to the Big Island was establishing the Aloha Kona Urgent Care with a goal of being open when all the other medical facilities close to better service working people. This facility treats thousands of patients each year, including people with very limited financial resources.

It has been an honor and a privilege for me to work with YWAM over the years. I have seen the tremendous benefits YWAM provides our local residents, and I look forward to continuing to work with YWAM for many more years. YWAM is an outstanding organization and a true asset for the Big Island.

Mahalo,

Did M meters

David Matsuura Former Hawaii State Senator



### EAST SEPIK PROVINCIAL GOVERNMENT

Office of the Governor

Telephone: 456 2146 Facsimile: 456 2860

Email: espa.officeofpa@gmail.com

P O Box 899 WEWAK

East Sepik Province

January 17, 2017

Mr. Brett Curtis Managing Director YWAM Ships Kona 75-5687 Ali'l Drive Kailua-Kona, HI 96740 USA

Dear Mr. Curtis,

Thank you for your presentation of YWAM Medical Ships ministry here in Papua New Guinea and your work aboard the MV Pacific Link.

I am very humbled by your full-time volunteers that reach out to some of the most difficult terrains in our country providing medical services to our rural communities.

As the Governor of East Sepik, I have an obligation to provide medical services for my people, to improve infrastructure and health facilities and more important increase capacity for health workers. Your partnership with us greatly encourages

In addition to your medical ship that serves our coastline, may I also thank you for your service to our inland communities of the Sepik River.

I commend you, YWAM Ships Kona, for the work you have done and your collaboration with our East Sepik Authorities to provide care to the people in some of our most remote and needy locations.

On this notion, it is an honor to provide this strong endorsement for your mission.

Yours sincerely,

M T SOMARE GCL GCMG CH CF GCRS KStJ

Governor



### WEST NEW BRITAIN PROVINCIAL GOVERNMENT OFFICE OF THE GOVERNOR

Room B1-63 National Parliament WAIGANI NCD Papua New Guinea Tel +675 3277 655 Fax +675 3277 267

Sir Buri Kidu Trust Office Tel +675 311 3402 Tel +675 311 2768 Fax +675 311 2052

31 May 2016

Mr. Brett Curtis **Executive Director** YWAM Ships Kona. 75-5687 Ali'i Drive Kailua Kona, HI 96740 USA

As the Governor of West New Britain and on behalf of it's Provincial Government, I am writing to express my deep gratitude and strong support to YwAM Ships Kona and its important work in the nation of Papua New

I commend your program working alongside our national, provincial and local level governments helping us to overcome isolation in rural areas. Your partnership with our nation brings much needed health and capacity building services deep into our rural sector where it is needed most.

I am proud that our government has taken the opportunity to partner with organizations such as YWAM, to find innovative solutions to some of the difficulties we face. The natural features of our country, alone, make it very challenging to deliver the level of health education services to which we are committed. YWAM Ships is a strong partner for us as we make this journey forward.

All the YWAM personnel are to be commended as they so diligently donate their professional services as volunteers aboard the Training and Medical Ships. This is profound level of commitment and friendship

Leveraging support across volunteer services, community donations corporate sponsorship and governmental contributions, enables this valued-added approach to create a very potent patrol model. I salute your long term investment to our isolated islands and inland waterways such as the Sepik River

Already, since work first began in our PNG waters in 2010, 60 million PGK of value has been injected into the rural sector of our economy. This comes from the 450,000 healthcare service deliveries accomplished by your organization. You are to be congratulated!

In conclusion, we look forward to a strong future of partnering together in service of the people of West New

Yours sincerely

Britain.

HON SASINDRAN MUTHUVEL; MP

**GOVERNER** 



### MINISTER FOR HIGHER EDUCATION, RESEARCH, SCIENCE & TECHNOLOGY



Tel: + 675 301 2011/301 2010 Fax: +675 325 0622

Email: Steno.Minister@ohe.gov.pg Location: Level 2, Mutual Rumana, WAIGNI, NCD

P.O. Box 5117 BOROKO National Capital District Papua New Guinea

In Recognition of YWAM Ships

WHEREAS, YWAM Ships is a worldwide Christian movement that aims to care, connect, serve and build with individuals and communities. YWAM Ships values individuals rights to quality of life and is actively developing communities by addressing healthcare and training needs in Papua New Guinea with a focus on rural areas.

WHEREAS, YWAM Ships has made a long term commitment to the people of Papua New Guinea in the islands and river ways with vessels the MV Pacific Link and MV YWAM PNG.

WHERE AS, YWAM Ships is committed to the working in partnership with PNG national, provincials and district governments and signed a Memorandum of Understanding (MOU) with the PNG National Department of Health (NDoH) in

WHEREAS, YWAM Ships sails with an international professional crew who all volunteer their time;

WHERE AS, YWAM Ships full time crew and staff are all graduates from one of 600 University of the Nations (UofN) campuses worldwide;

WHEREAS, YWAM Ships has executive offices and fleet support operations in both Kailua Kona, Hawaii, USA, and Townsville, Queensland, Australia;

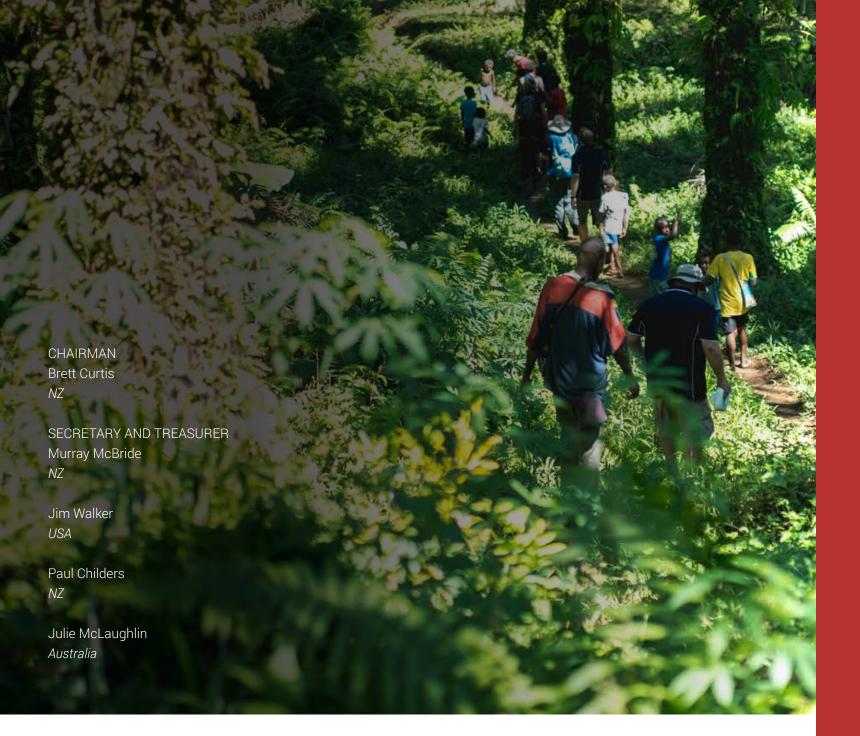
WHERE AS, YWAM ships conducts navigation and healthcare training for it's operations on board it's growing fleet;

WHEREAS, YWAM Ships is a maritime movement of 23 vessels globally;

WHEREAS, YWAM Ships PNG provides over 77,000 medical and training services annually;

WHEREAS, YWAM Ships provides rural placement in areas that universities are currently not able to access. In a mentored setting, students are exposed to the real need for medical and marine personnel in rural areas, giving them a new depth of experience and motivation to provide quality health services

NOW THEREFORE, the undersigned endorses the innovative good work and commends the extraordinary vision of YWAM Medical Ships in Papua New



## 8.2 BOARD OF TRUSTEES

YWAM Ships Aotearoa's board members can be contacted via info@ywamships.co.nz

### 8.3 ADVISORS

DAVID MOKO Indigenous

WINTERFORD BARUA Indigenous

HON. DAVID MATSUURA Political

DAVID PALUSKY
Innovative Field Technology

STEVE SAINT
Innovative Field Technology

DR. BOB VARNEY
Business & Missions

PASTOR DAVE JOHNSON Church & Missions

PASTOR TOM FERRELL Church & Missions

DR. BOB DOE Family Medical

DR. TIM BROWNE Orthopedics

DR. OYSTEIN BERG Orthopedics

DR. GLENN STRAUSS
Ophthalmology

DR. JOAN FOX
Dental

DR. SANDRA VARNEY

Dental

APRIL HARPER
Research Scientist

STRAHAN WALLIS
Crisis Management

SCOTT ALLEN
Communications

REBEKAH ALLEN Communications

MARKUS STEFFEN University

DANNY LEHMANN University

DAVID HAMILTON University

PETER DAWSON
Flag State & Maritime Legal

CAPTAIN TAYLOR PEREZ Maritime

DAN CONNORS Maritime

PNG - Papua New Guinea
PGK - Papua New Guinea Kina
PPP - Public Private Partnership
S/Y - Sailing Yacht
TB - Tuberculosis
UN - United Nations
UofN - University of the Nations
USA/U.S. - United States of America

MOU - Memorandum of Understanding NGO - Non Governmental Organization

CEO - Chief Executive Officer
DTS - Discipleship Training School

KRA - Key Result Area M/V - Motor Vessel

NZ - New Zealand

WNB - West New Britain YWAM - Youth With A Mission

USD - United States Dollar



# 8.4 LIST OF ABBREVIATIONS

